

Key risks for small and medium enterprises (SMEs) in 2015

Global survey report

Group Marketing & Communications Insights

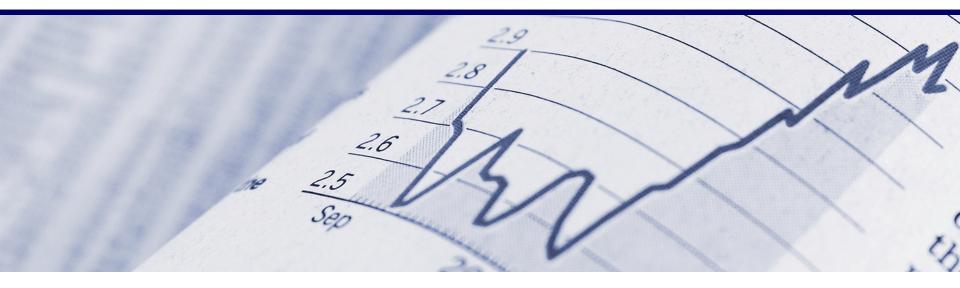


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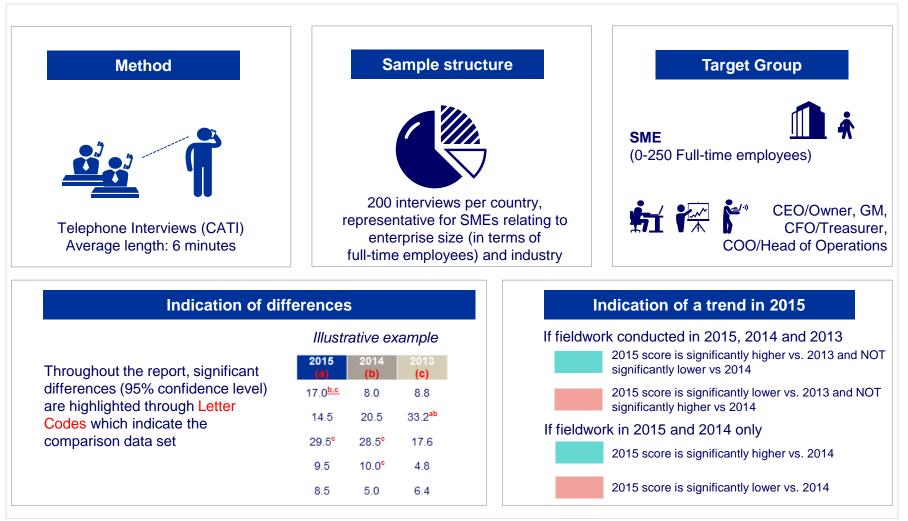
Key risks for small and medium enterprises in 2015

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Project design



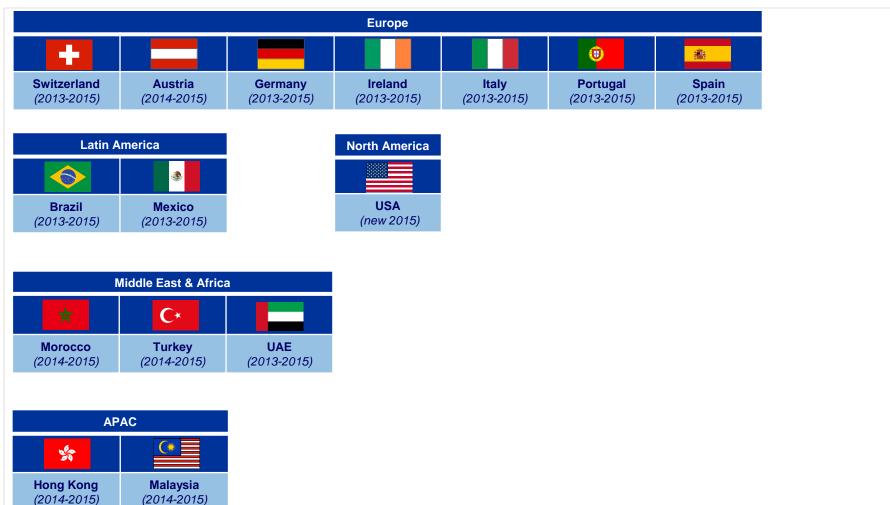
Key risks for small and medium enterprises in 2015



Project design



Key risks for small and medium enterprises in 2015



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Management summary

Key risks for small and medium enterprises in 2015



Management Summary – 2015 global results highlights



Key risks for small and medium enterprises in 2015 2015 global results

- From a total list of 14 potential business risks, 'High competition/dumping prices impacting sales margins' and 'Lack of consumer demand' are of the greatest concern. 'Corruption' and 'Riots and malicious damage' are the two business risks SMEs worry about the least.
 1 out of 10 SMEs do not foresee any risks for their businesses at present.
- ii) 2015 results show similar response patterns among the different regions and countries for the most and least concerned business risks with a few exceptions:
 - SMEs in **LATAM** are more concerned about the risk of '**Fire**' (ranked 4th) than most SMEs in other regions. However, this seems to be particularly true for SMEs in **Brazil** more so than for their Mexican peers.
 - SMEs in the USA seem to be more worried about 'Technological vulnerabilities / IT failures' (ranked 5th) than SMEs in any of the other countries.
 - 'Natural catastrophes / unpredictable weather' ranks 3rd as a key risk amongst SMEs in APAC – higher than in many of the other markets.
 - Comparing European countries, SMEs in **Germany** and **Austria** are particularly concerned about **Customer or employees health & safety** (ranked 3rd).
 - Unlike other MEA countries, SMEs in UAE are much less concerned about Failure of partners and suppliers (ranked 15th vs. 3rd in Morocco and Turkey).

Management Summary – Global results over time: highlights



Key risks for small and medium enterprises in 2015 Global results over time

Emerging trends in the comparison of response patterns of global SMEs over time (i.e. 2013, 2014, and 2015).

- i) Whilst 'lack of consumer demand' always was and still remains a key concern (ranked 2nd), its importance has increased substantially over time.
- Rising concerns about potential business risks can also be observed for 'legal and fiscal problems' and 'reputation damage' (now ranked 3rd and 4th respectively in 2015).
- SMEs around the world are less concerned about business risks 'theft' and 'failure of partners & suppliers' (now ranked 5th down from 3rd in 2013 and 8th respectively down from 4th in 2013).



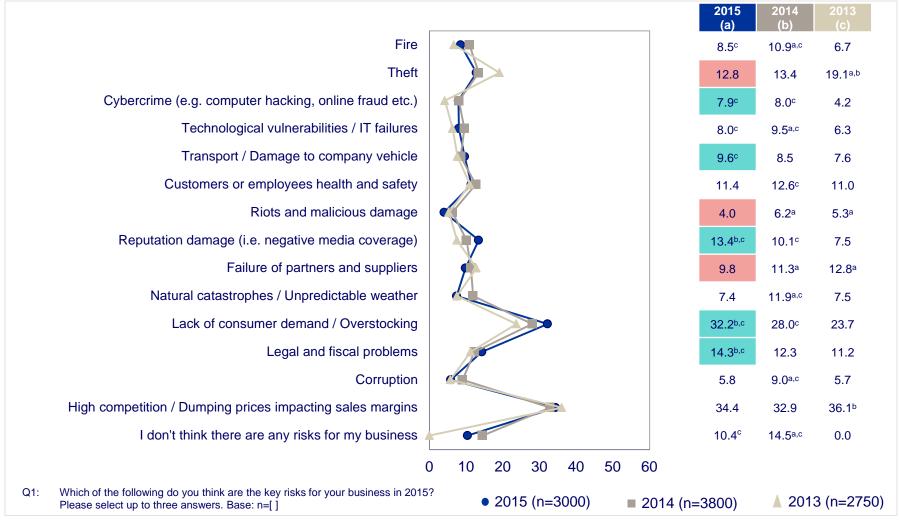
Global results

Key risks for small and medium enterprises in 2015



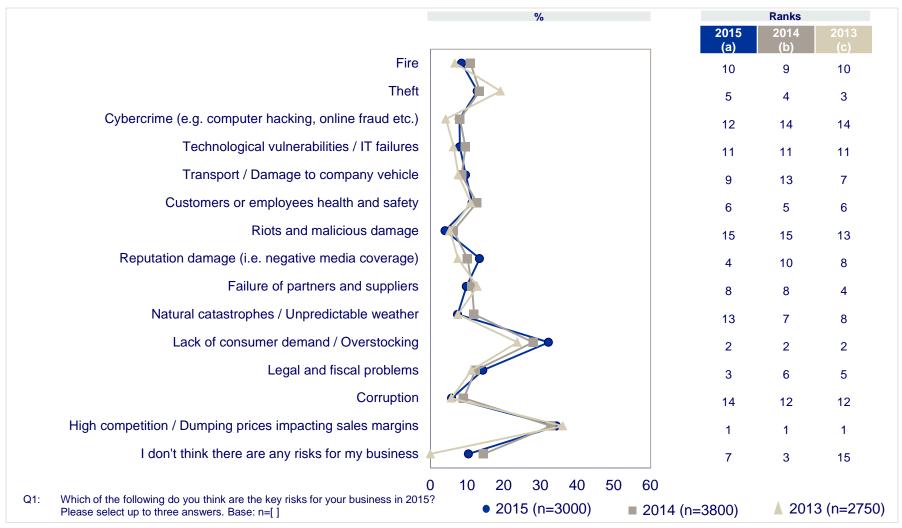
Global results: The importance of 'lack of consumer demand' as a business risk increased substantially over time





Global results: As in previous years, the greatest concerns of SMEs are 'high competition' and 'lack of consumer demand' ZURICH

Key risks for small and medium enterprises / statistics in % and ranks All countries





Results by region

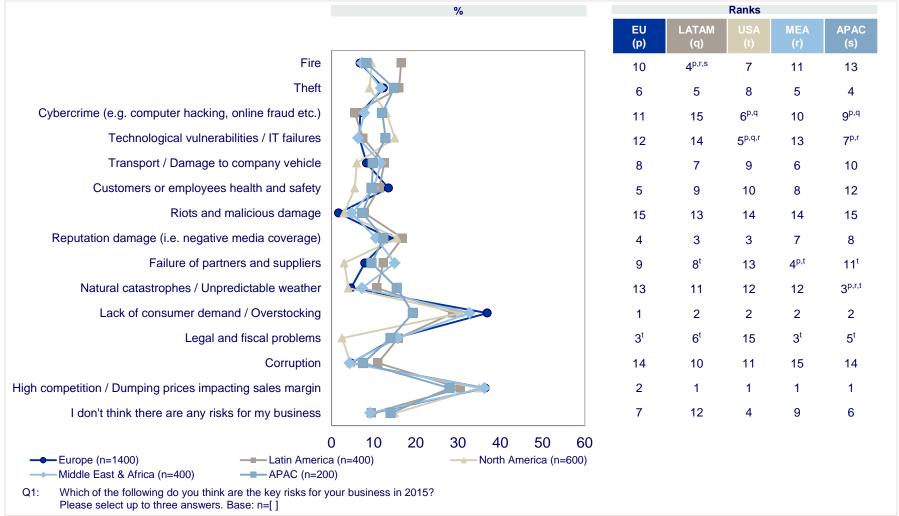
Key risks for small and medium enterprises in 2015



Regional comparison: 'High competition' and 'lack of consumer demand' are the greatest concerns in all regions



Key risks for small and medium enterprises in 2015 Regional comparison / statistics in % and ranks



In EUROPE: 'Customers or employee health & safety' is of higher concern in Germany and Austria



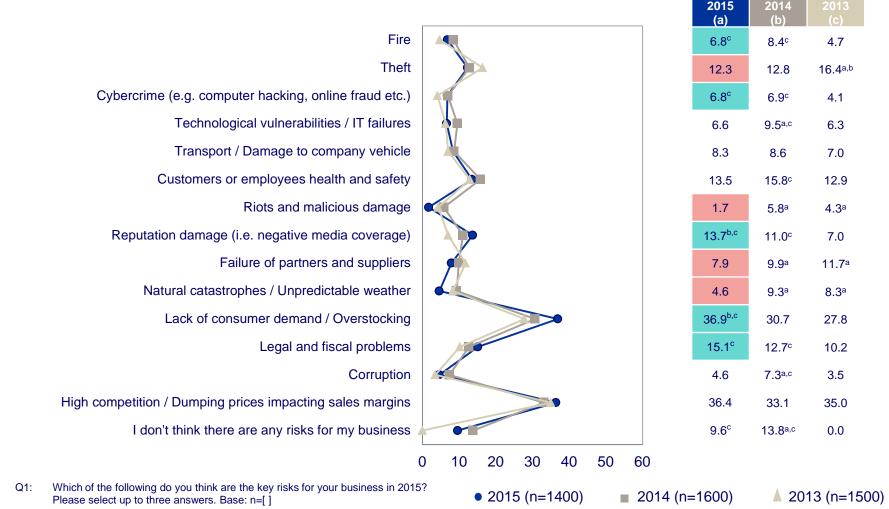
Key risks for small and medium enterprises in 2015 Europe / statistics in % and ranks

	%				Ranks			
		Switzer- land (f)	Austria (j)		Ire- Iand (i)	Italy (a)	Portugal (g)	Spain (c)
Fire		10	7	9	14	11	14	7
Theft		11	5	6	5	5	3 ^f	4
Cybercrime (e.g. computer hacking, online fraud etc.)		8	12	10	8	8	12	11
Technological vulnerabilities / IT failures		13	9	11	11	7	11	13
Transport / Damage to company vehicle		12	13	7	9	12	6 ^{a,f,j}	6
Customers or employees health and safety		5	3 ^{a,f,g,i}	3 ^{a,g,i}	6	9	9	5
Riots and malicious damage		15	15	14	15	15	15	15
Reputation damage (i.e. negative media coverage)	28	4	4	4	4	4	5	8
Failure of partners and suppliers		9	10	8	13	10	7 ⁱ	9
Natural catastrophes / Unpredictable weather		14	8	13	12	14	10	14
Lack of consumer demand / Overstocking		1	1	2	2	1	2	1
Legal and fiscal problems		3	6	5	7	3	4	Зі
Corruption		7	14	15	10	13	13	12
High competition / Dumping prices impacting sales margin		2	2	1	1	2	1	2
I don't think there are any risks for my business		6	11	12	3	6	8	10
	0 10 20 30 40 50 6 → Germany (n=200) → Spain (n=200) rour business in 2015?	0						

In EUROPE: 'Lack of consumer demand' is perceived as an increasing risk



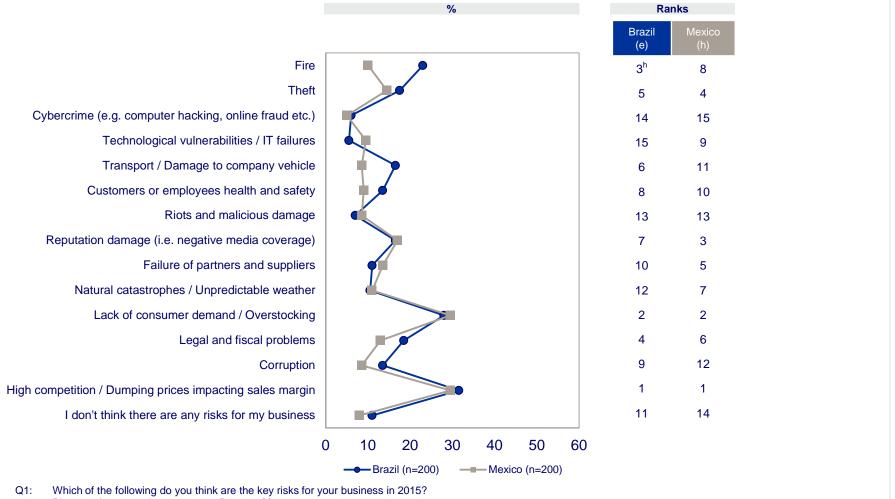
Key risks for small and medium enterprises Europe / statistics in %



Zurich Insurance Company Ltd

In LATAM: 'Lack of consumer demand' and 'high competition' are perceived to be the key risks

Key risks for small and medium enterprises in 2015 Latin America / statistics in % and ranks



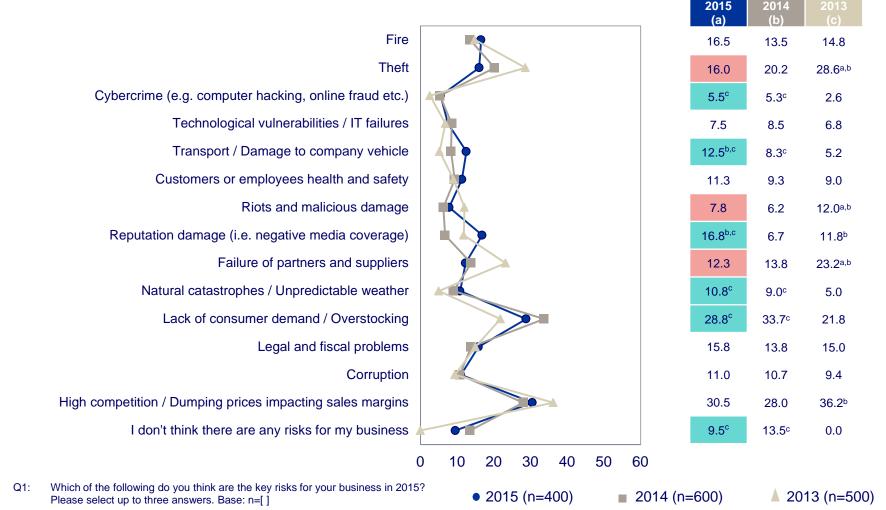
Please select up to three answers. Base: n=[]

15

ZURICH

In LATAM: 'Theft' is perceived to be a steadily decreasing risk for SMEs ZURICH

Key risks for small and medium enterprises Latin America / statistics in %

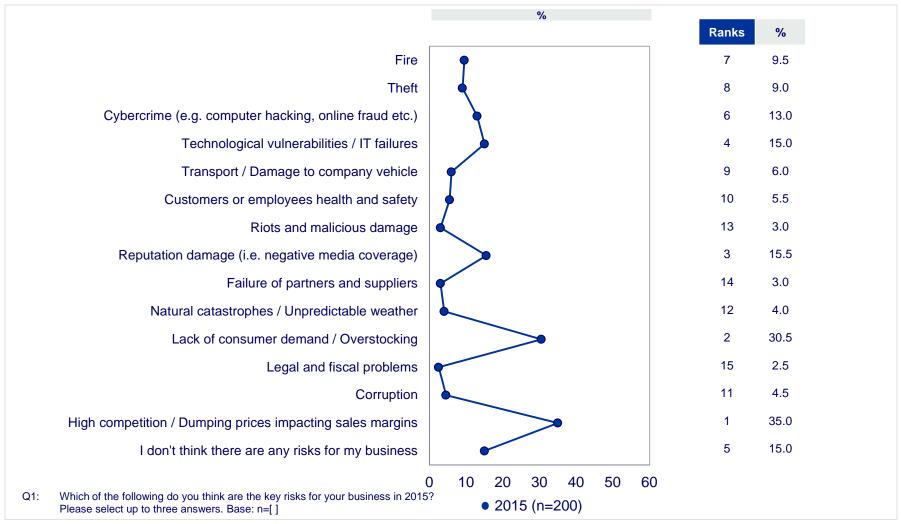


Zurich Insurance Company Ltd

In USA: The main concerns of SMEs are 'high competition' and a 'lack of consumer demand'

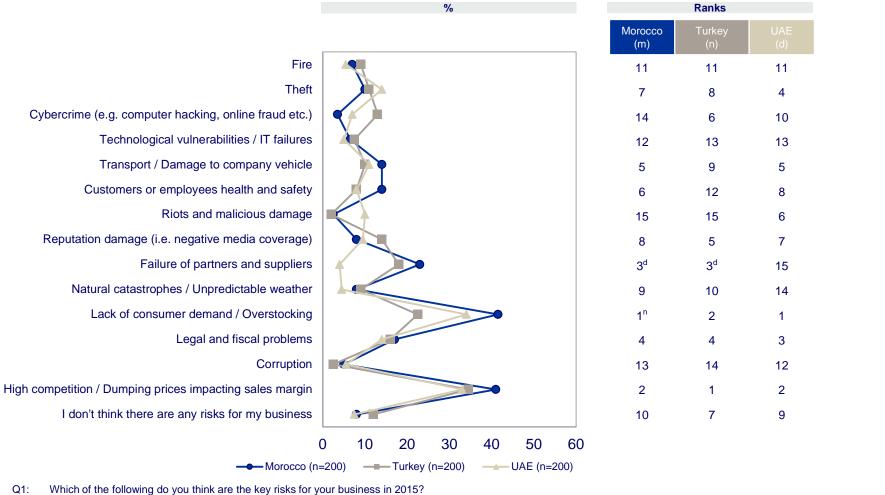


Key risks for small and medium enterprises in 2015 USA / statistics in % and ranks



In MEA: Different from other MEA countries, SMEs in UAE are less concerned about 'failure of partners and suppliers'

Key risks for small and medium enterprises in 2015 Middle East & Africa / statistics in % and ranks



Please select up to three answers. Base: n=[]

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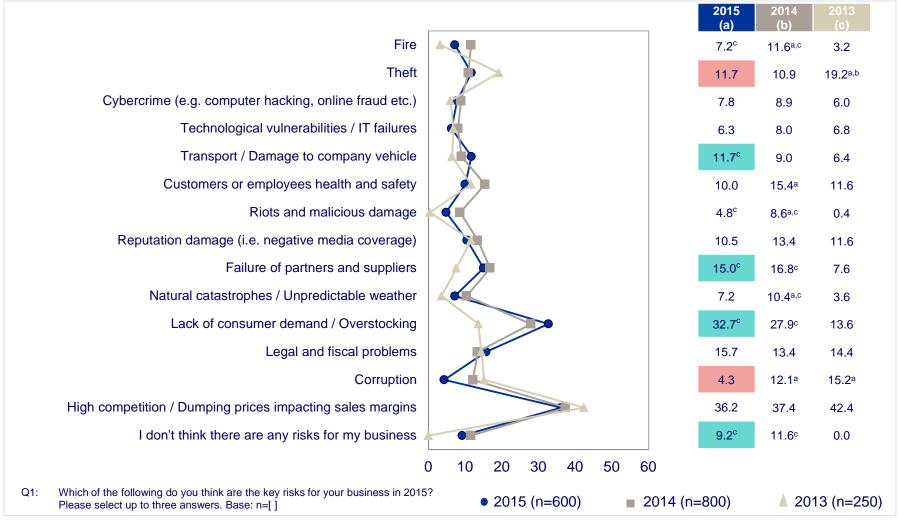
ZURICH

2 Zurich Insurance Company Ltd

In MEA: Whilst 'lack of consumer demand is a growing concern, 'corruption' is a decreasing one



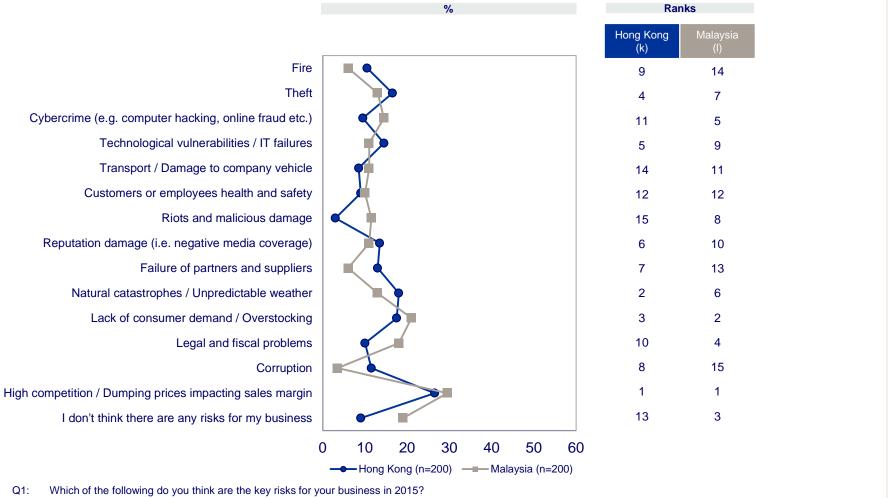
Key risks for small and medium enterprises Middle East & Africa / statistics in %



In APAC: 'High competition / dumping prices' is the top concern shared across Hong Kong and Malaysian SMEs



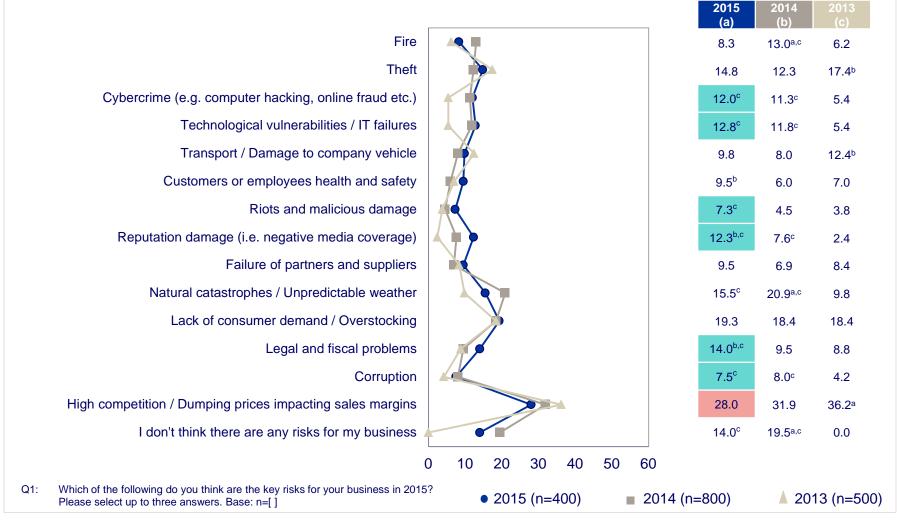
Key risks for small and medium enterprises in 2015 APAC / statistics in % and ranks



Please select up to three answers. Base: n=[]

In APAC: Although ranked 1st, 'high competition / dumping prices' is a decreasing concern

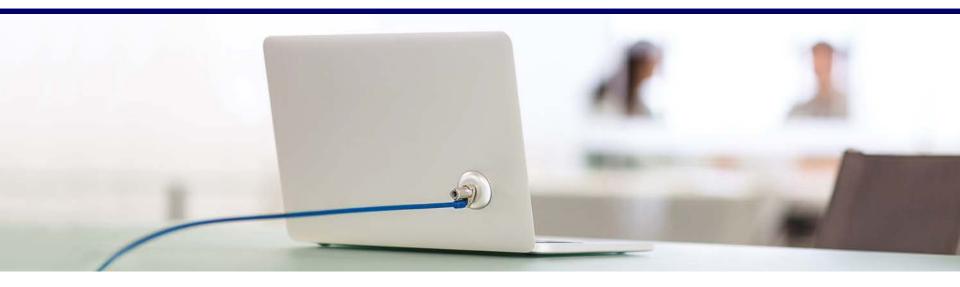






Results by country

Key risks for small and medium enterprises in 2015

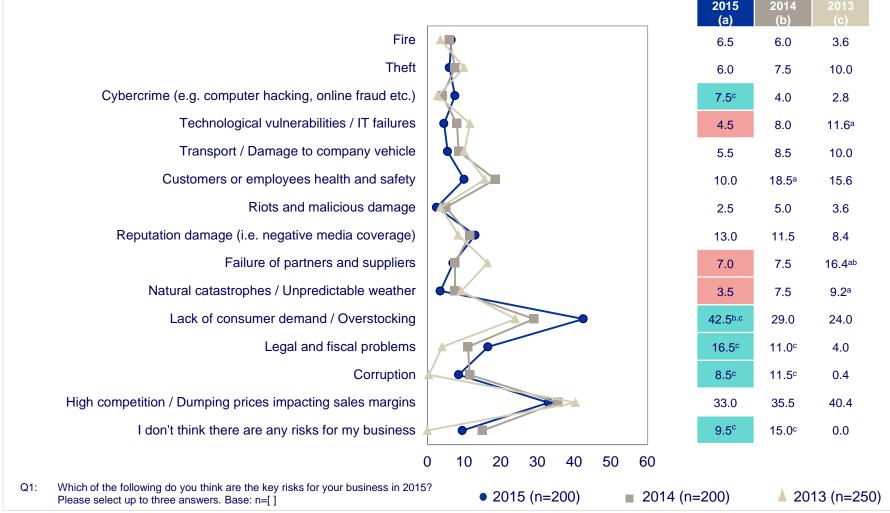


'Lack of consumer demand' is by far the main concern of SMEs in Switzerland; higher than in 2014

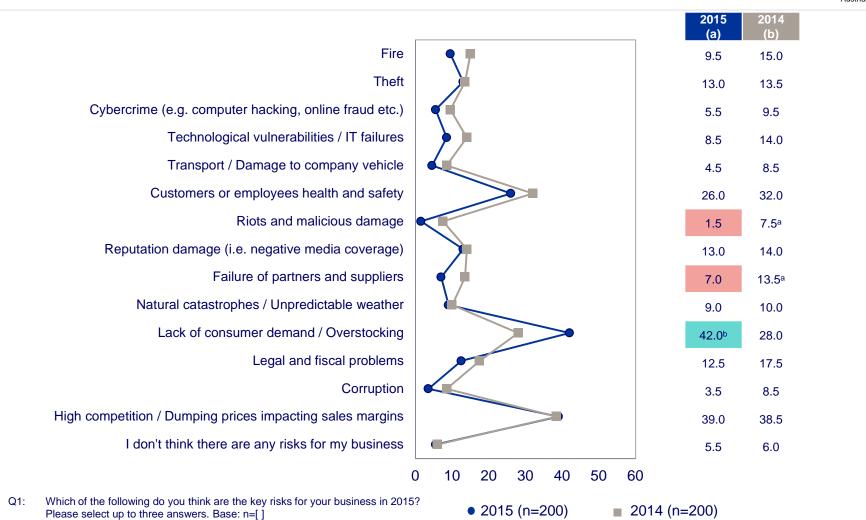


Switzerland





The fear of 'lack of consumer demand' has increased in **O** comparison to 2014 and is the main concern of SMEs in Austria ZURICH[®]

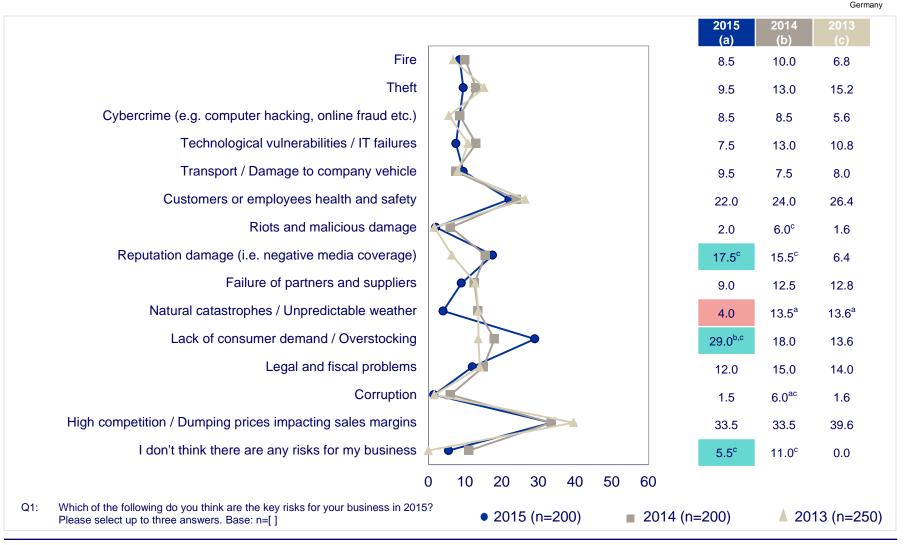


Key risks for small and medium enterprises / statistics in %

Austria

SMEs in Germany are particularly concerned about 'high competition and dumping prices'





'Reputation damage' is assessed as being a risk that has increased gradually since 2013

Key risks for small and medium enterprises / statistics in %



Ireland

6.0

2014 (b)

8.0^a

Fire 3.0 Theft 9.0



SMEs in Italy key concerns are 'lack of consumer demand' and 'high competition'



2015 2014 (b) (a) Fire 5.5 3.0 7.2 Theft 11.0 12.5 17.2 Cybercrime (e.g. computer hacking, online fraud etc.) 8.5^c 8.5^c 0.8 Technological vulnerabilities / IT failures 10.5^c 6.0 3.2 Transport / Damage to company vehicle 4.0 6.5^c 2.0 Customers or employees health and safety 7.5 6.5 7.2 Riots and malicious damage 1.5 6.0^a 5.6^a Reputation damage (i.e. negative media coverage) 13.5 11.5 8.4 Failure of partners and suppliers 6.0 5.0 2.8 Natural catastrophes / Unpredictable weather 3.0 6.0 9.2ª Lack of consumer demand / Overstocking 40.0 38.5 34.8 Legal and fiscal problems 17.5 13.5 12.4 Corruption 3.5^c 2.5 0.4 High competition / Dumping prices impacting sales margins 33.5 26.5 29.2 I don't think there are any risks for my business 12.0° 19.5° 0.0 50 0 60 10 20 30 40

• 2015 (n=200)

2014 (n=200)

Key risks for small and medium enterprises / statistics in %

Q1:

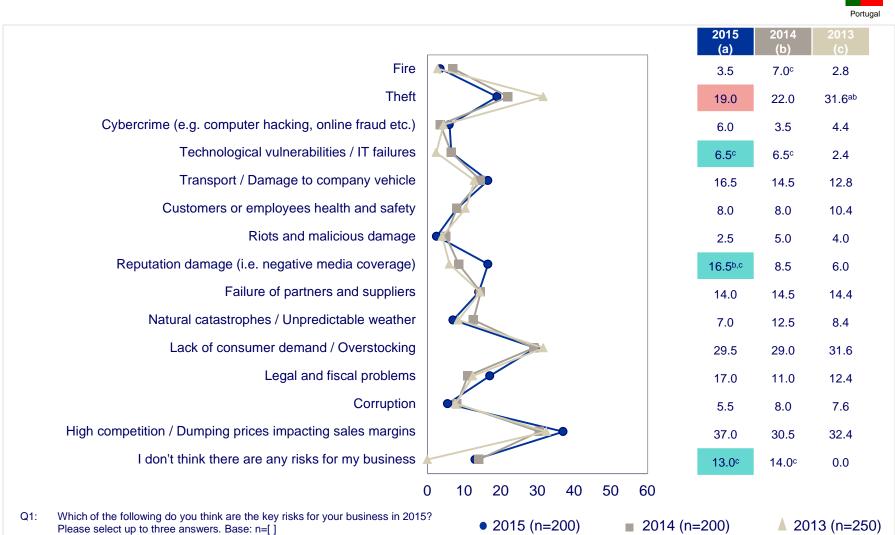
Which of the following do you think are the key risks for your business in 2015? Please select up to three answers. Base: n=[]

27

▲ 2013 (n=250)

'High competition / dumping prices' and 'lack of consumer demand' are the key risks for SMEs in Portugal





Both perceived key risks of 'high competition' and 'lack of customer demand' have increased over the last two years



Spair

1.6

14.8

4.4

4.4

6.0

8.8

5.2ª

8.0

15.2^a

3.2

43.2

10.4

7.6

34.4

0.0

2014

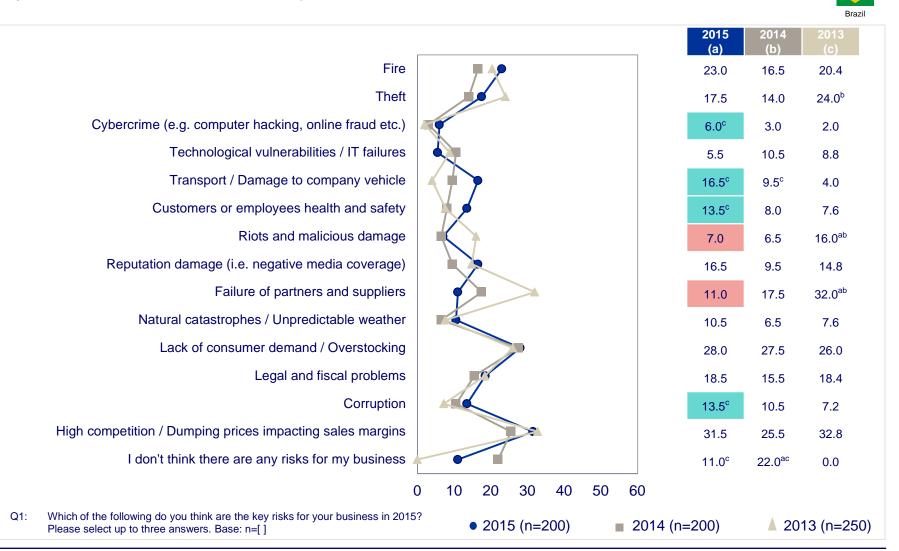
2015

(a) (b) Fire 11.0^c 7.5^c Theft 17.0 10.0 Cybercrime (e.g. computer hacking, online fraud etc.) 4.5 3.5 Technological vulnerabilities / IT failures 4.0 5.5 Transport / Damage to company vehicle 6.5 12.0° Customers or employees health and safety 12.5 12.5 Riots and malicious damage 1.5 3.0 Reputation damage (i.e. negative media coverage) 10.5 9.5 Failure of partners and suppliers 8.5 9.5 Natural catastrophes / Unpredictable weather 2.0 5.0 Lack of consumer demand / Overstocking 49.0 46.5 Legal and fiscal problems 22.0^c 14.5 Corruption 4.5 6.0 High competition / Dumping prices impacting sales margins 44.5° 38.0 I don't think there are any risks for my business 6.0^c 9.5° 50 0 60 10 30 40 20 Which of the following do you think are the key risks for your business in 2015? • 2015 (n=200) 2014 (n=200) ▲ 2013 (n=250) Please select up to three answers. Base: n=[]

Key risks for small and medium enterprises / statistics in %

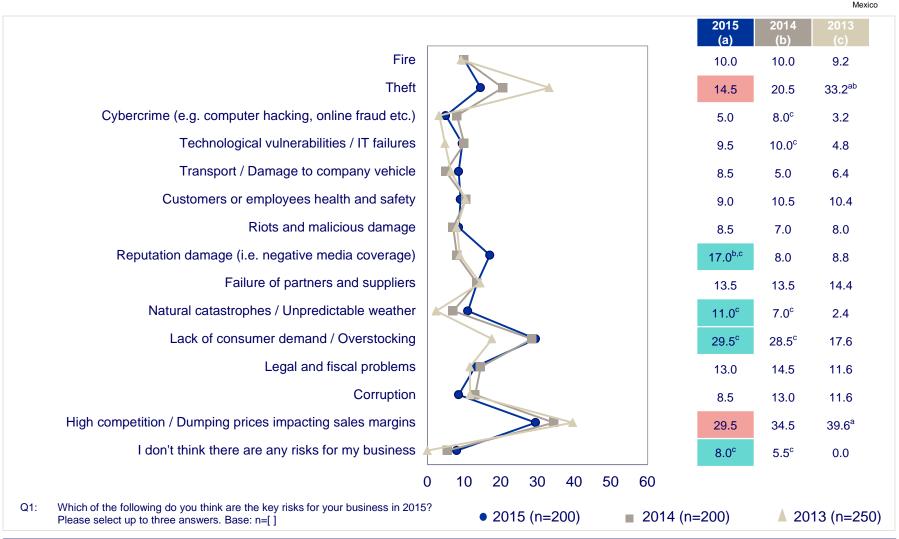
Q1:

The two perceived key risks for SMEs are 'high competition' and 'lack of consumer demand'



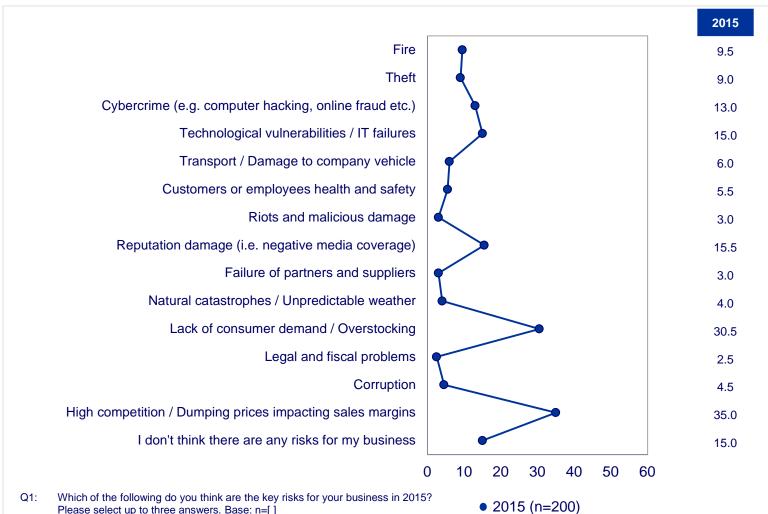


SMEs in Mexico key concerns are 'lack of consumer demand' and 'high competition'



The main concerns of SMEs in USA are a 'lack of consumer demand' and 'high competition/dumping prices'

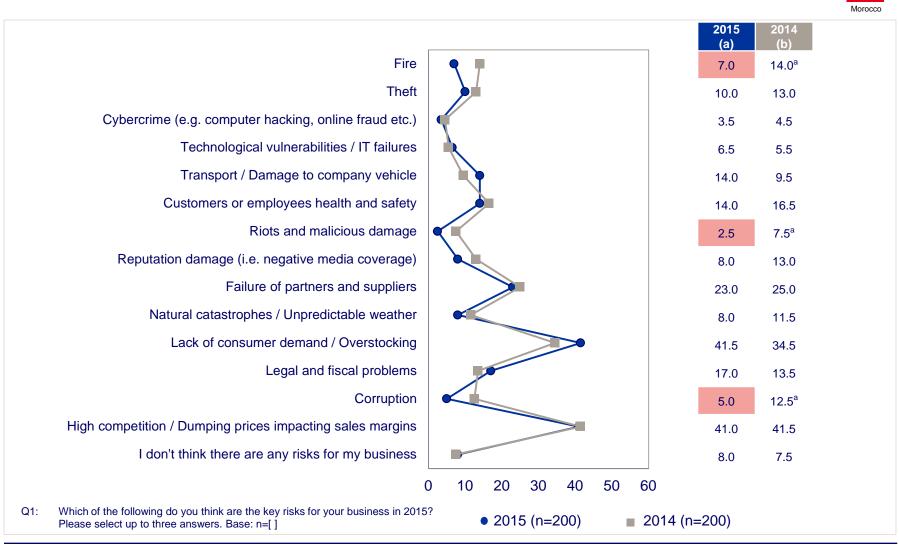




'Lack of consumer demand' and 'high competition' are the main concerns in Morocco



Key risks for small and medium enterprises / statistics in %

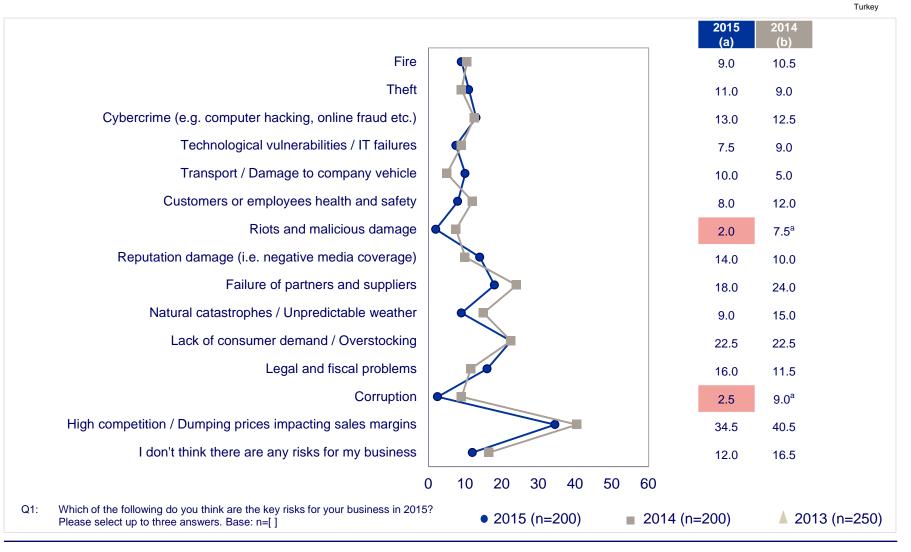


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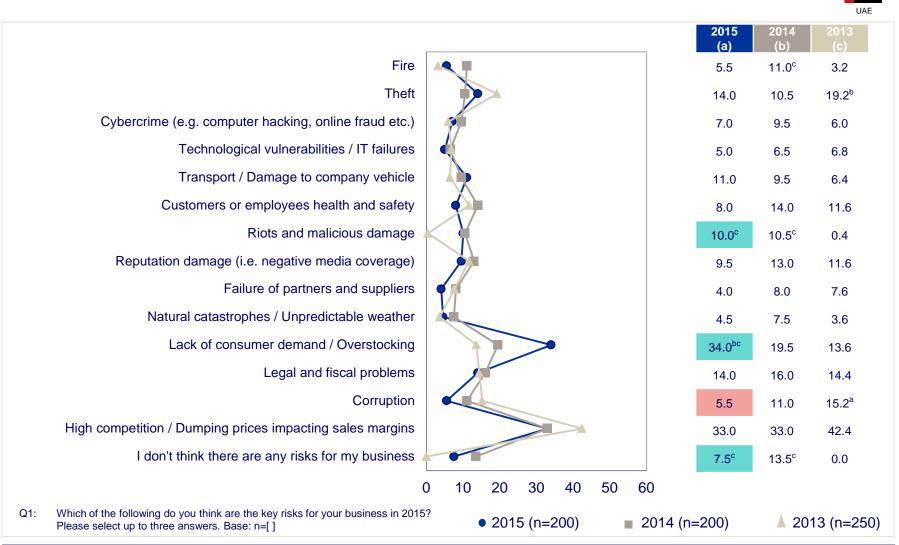
'High competition / dumping prices' are perceived as the greatest risk for SMEs in Turkey



C*



'Lack of consumer demand' has increased significantly and is now one of the major concerns of SMEs in UAE



Compared to last year, the perceived risk of 'natural catastrophes' has decreased substantially



Sector Hong Kong

2015 2014 (b)(a) Fire 10.5 17.0 Theft 16.5 13.5 Cybercrime (e.g. computer hacking, online fraud etc.) 9.5 12.0 Technological vulnerabilities / IT failures 14.5 17.0 Transport / Damage to company vehicle 8.5 4.5 Customers or employees health and safety 9.0 5.5 Riots and malicious damage 3.0 4.0 Reputation damage (i.e. negative media coverage) 13.5 10.5 Failure of partners and suppliers 13.0 10.0 Natural catastrophes / Unpredictable weather 18.0 27.5^a Lack of consumer demand / Overstocking 17.5 16.0 Legal and fiscal problems 10.0 7.0 Corruption 11.5 10.0 High competition / Dumping prices impacting sales margins 26.5 31.0 I don't think there are any risks for my business 9.0 14.5 0 50 60 10 20 30 40 Q1: Which of the following do you think are the key risks for your business in 2015?

• 2015 (n=200)

Key risks for small and medium enterprises / statistics in %

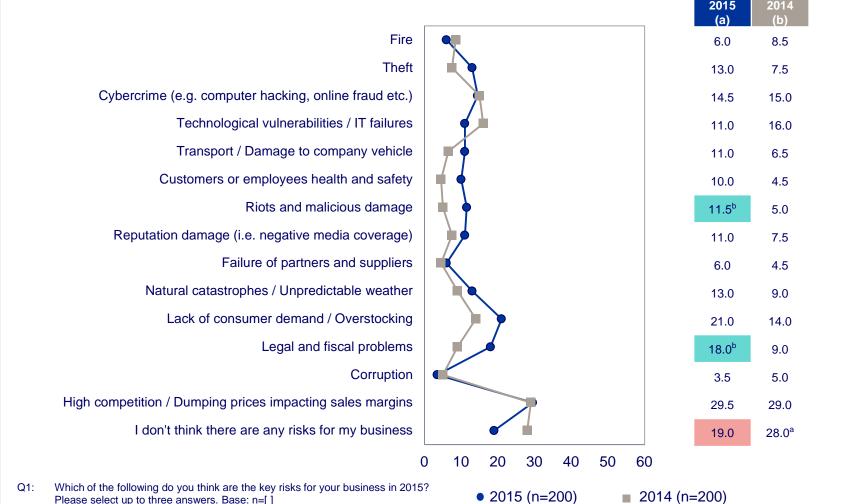
Please select up to three answers. Base: n=[]

2014 (n=200)

Concerns about 'legal and fiscal problems' has increased significantly among SMEs in Malaysia









Appendix: Sample structure Key risks for small and medium enterprises in 2015



Sample structure Function and full-time employees



	Europe							Latin America		
	+					U				
	СН	Austria	Germany	Ireland	Italy	Portugal	Spain	Brazil	Mexico	
Function										
CEO/Owner	45.0	64.5	60.5	41.5	67.0	47.0	42.0	40.5	44.0	
CFO/Treasurer	22.5	13.5	15.0	15.5	15.5	12.0	21.0	21.0	15.0	
COO/Head of operations	18.5	17.5	15.5	16.0	15.5	14.5	20.0	15.5	27.0	
General Manager	14.0	4.5	9.0	27.0	2.0	26.5	17.0	23.0	14.0	
Full-time employees										
0 employees	2.5	3.0	1.5	0.5	3.0	0.0	5.0	0.0	0.0	
1 to 9 employees	47.5	57.0	28.5	34.5	50.0	50.0	45.0	35.5	31.0	
10 to 19 employees	24.0	21.5	29.0	26.0	23.0	19.5	23.5	33.5	20.0	
20 to 49 employees	7.5	4.0	11.0	9.0	8.5	11.0	7.0	7.5	10.0	
50 to 99 employees	13.5	10.0	23.0	21.5	12.5	13.0	15.0	20.0	27.5	
100 to 250 employees	5.0	4.5	7.0	8.5	3.0	6.5	4.5	3.5	11.5	

Sample structure Function and full-time employees



	North America	Middle East & Africa			APAC		
		*	C*		*		
	USA (new 2015)	Morocco	Turkey	UAE	Hong Kong	Malaysia	
Function							
CEO/Owner	38.5	59.0	50.0	41.5	46.5	29.5	
CFO/Treasurer	10.0	11.5	11.5	14.0	15.5	20.0	
COO/Head of operations	9.5	13.0	24.0	15.5	17.5	22.0	
General Manager	42.0	16.5	14.5	29.0	20.5	28.5	
Full-time employees							
0 employees	2.5	0.0	1.0	0.5	2.0	0.0	
1 to 9 employees	33.5	67.5	58.5	48.0	33.5	50.0	
10 to 19 employees	26.5	17.5	21.5	24.0	27.5	22.5	
20 to 49 employees	12.5	4.0	9.0	7.5	12.0	7.5	
50 to 99 employees	11.5	8.5	6.0	11.5	15.5	15.5	
100 to 250 employees	13.5	2.5	4.0	8.5	9.5	4.5	

Sample structure Revenue and industry

ZURICH

	Europe							Latin America		
	+					₿				
	СН	Austria	Germany	Ireland	Italy	Portugal	Spain	Brazil	Mexico	
Revenue										
Up to 2 Million EUR	32.0	57.5	41.0	41.0	48.0	37.0	47.5	28.0	32.5	
More than 2 to 5 Million EUR	17.0	12.5	20.0	16.5	13.5	13.5	17.5	21.0	15.5	
More than 5 to 10 Million EUR	13.0	7.0	9.5	11.0	9.0	10.0	5.0	7.0	9.0	
More than 10 to 50 Million EUR	3.0	4.0	4.5	4.5	3.5	4.0	0.5	0.0	7.5	
More than 50 Million EUR	0.5	1.0	2.0	1.5	0.5	0.5	0.0	0.0	0.5	
Industry										
Agriculture	2.5	1.5	5.5	4.5	4.5	4.5	9.5	10.5	7.0	
Manufacturing and construction	9.5	8.5	13.5	11.5	7.0	8.5	10.5	7.0	12.0	
Wholesale and retail trade	15.0	13.0	14.5	12.5	8.0	9.0	11.0	18.5	17.0	
Information and communication	7.0	9.0	8.5	6.5	5.0	3.0	4.0	7.0	4.0	
Financial activities (including insurance)	4.0	9.5	13.0	8.0	13.5	6.0	4.0	2.5	3.5	
Administrative and support service	6.0	6.0	3.5	4.5	2.5	3.0	4.0	2.0	4.0	
Public administration	5.5	4.5	3.5	2.0	3.5	1.0	4.0	2.0	2.5	
Transport and storage	7.5	4.5	5.0	7.0	3.0	14.5	5.0	10.0	5.0	
Accommodation and food service	9.5	26.5	9.5	18.5	24.0	17.5	12.0	16.0	24.5	
Consumer services	22.5	8.5	7.0	15.5	15.0	8.0	24.0	12.0	16.5	
Other service activities	11.0	8.5	16.5	9.5	14.0	25.0	12.0	12.5	4.0	

Sample structure Revenue and industry

ZURICH[®]

	North America Middle East & Africa			rica	APAC		
		* C*			*		
	USA (new 2015)	Morocco	Turkey	UAE	Hong Kong	Malaysia	
Revenue							
Up to 2 Million EUR	29.0	46.5	54.5	40.5	32.5	33.5	
More than 2 to 5 Million EUR	11.0	9.5	5.5	15.5	25.5	22.0	
More than 5 to 10 Million EUR	6.0	11.5	7.5	7.0	6.5	7.0	
More than 10 to 50 Million EUR	7.5	2.0	2.0	6.0	2.5	2.0	
More than 50 Million EUR	1.5	0.5	1.0	0.0	2.0	0.5	
Industry							
Agriculture	3.0	1.0	3.5	2.5	0.0	2.5	
Manufacturing and construction	18.0	18.0	10.5	4.0	10.5	6.0	
Wholesale and retail trade	20.5	14.5	13.5	16.0	6.0	17.0	
Information and communication	8.0	21.5	15.5	5.0	3.0	2.0	
Financial activities (including insurance)	12.5	8.5	7.5	8.5	21.5	12.0	
Administrative and support service	2.0	4.0	2.5	5.5	8.0	5.0	
Public administration	2.0	2.5	2.0	2.5	10.5	4.5	
Transport and storage	9.5	13.0	17.5	13.0	7.5	11.0	
Accommodation and food service	10.5	8.5	21.0	27.0	9.5	21.0	
Consumer services	5.0	5.0	3.0	12.0	1.5	7.0	
Other service activities	9.0	3.5	3.5	4.0	22.0	12.0	